The Armed Forces Covenant is a pledge that together we acknowledge and understand that those who serve or who have served in the Armed Forces, and their families, should be treated with fairness and respect in the communities, economy and society they serve with their lives.

The Shropshire Partnership Armed Forces Covenant (SAFC) Action Plan is driven by Shropshire Council and advocates a shared vision and clear understanding of the principles of the Armed Forces Covenant – to ensure fair treatment and to remove disadvantage for the Armed Forces community: serving personnel, service leavers, veterans and their families. The vision is to ensure the Covenant is better established and understood across the County and that stakeholders can apply its principles through partnership working, service provision and policies.

It is intended that the actions we deliver through this Plan will address the key aims of the Armed Forces Covenant:

- Encourage local communities to support the Armed Forces community in their areas and to nurture public understanding and awareness among the public of issues affecting the Armed Forces community.
- > Recognise and remember the sacrifices faced by the Armed Forces community.
- > Encourage activities which help to integrate the Armed Forces community into local life.
- > Encourage the Armed Forces community to help and support the wider community, whether through participation in events and joints projects, or other forms of engagement.

THEME	ACTION	RESPONSIBLE OFFICER	NEXT REVIEW DATE	CURRENT POSITION – What are we doing now?	FUTURE DEVELOPMENTS – what are we going to do?
1. Collaboration Between Organisations	Shropshire Council (SC) continues to administer and co-ordinate a steering group of internal/external partners including those signed up to the Covenant.	Cllr K Calder – AFC Champion SC – AFC Project Team	Autumn 2021	Shropshire Armed Forces Covenant (SAFC) Partnership Group set up to oversee and deliver the commitments within the Covenant together. Update: Ongoing support for the SAFC Partnership Group and the number of attendees/interested parties continues to increase. The Ops Group meets monthly and to date, approximately, 100+ individuals (with multi-complex cases) have been assisted since 2019.	Due to the success of the SAFC Partnership Group, the current structure is under review to form a series of working groups who will report directly to a more strategic Partnership Board.
2. Working Together	The SAFC Partnership Group to raise awareness and understanding of the AFC.	SAFC Partnership Group SC – AFC Project Team	Late 2021	General information sharing on the SC official webpage and through Facebook/twitter. Training sessions are delivered on a regular basis and presentations made at appropriate events e.g. Patient Participation Groups. Briefings and presentations are regularly made to Councillors and links developed with civilian communities.	Development of a communications plan incl. website refresh and continued use of social media.
3. Community and Relationships	Develop and implement an evidence-based Outreach Hub service.	SC – AFC Project Team. Armed Forces Community, MOD,	Summer 2020	Outreach sessions are held: - Palmers of Shrewsbury – semi- monthly RJAH Orthopaedic Hospital – weekly.	Record statistics to determine success criteria and effectively monitor results:

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		military charities, voluntary and community sector, business sector		 1st Royal Irish Regt Tern Hill – monthly. Mayfair Centre, Church Stretton – monthly. Wem Town Hall – every two months. 	 Number of service or ex-service personnel accessing the outreach hub. Number of activities/workshops. Number of service users helped.
4. Recognition and Understanding	Continue to meet the aims of the Armed Forces Covenant, increase awareness and legacy.	SC – AFC Project Team SAFC Partnership Group Armed Forces Community, MOD and regional AFC	Ongoing	As at February 2020, approx. 100 businesses/organisations, within Shropshire, are signed up to the Covenant pledge. Advocacy work continues to: - Increase the number of businesses/organisations that are signed up to the Covenant. - To encourage/support businesses/organisations to achieve the Bronze, Silver or Gold AFC Employer Recognition Scheme Awards.	Continue advocacy work to ensure that AFC signatories are meeting their pledges. Advise and inform subject area leads and service providers on the new Covenant Statutory Duty to be introduced in 2022.
5. Recognition, Understanding and Communications	Develop information on the demographics of the Armed Forces community in Shropshire Build a geographical evidence-base of need in veterans, military families and the wider Armed Forces Community through enhanced collection, use and analysis of data across the public and charitable sectors.	SC – AFC Project Team SAFC Partnership Group Armed Forces Community	Autumn 2021	Strong working relationships have been formed with local Armed Forces organisations including those representing spouses and families. Strong working relationships have been formed with local Armed Forces bases including Reserve Units. An Armed Forces Needs Assessment was undertaken in 2021 which	An AFC Strengthening Delivery Group will be formed to ensure implementation of the key recommendations. Work with partners to identify opportunities to "Ask the Question" and record Armed Forces data.

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				identified 33 key recommendations to strengthen the delivery of the Covenant.	
6. Community Integration	Promote local services and discounts for the Armed Forces Community. Track data of take up of offers and discounts. Promote and support the development of community integration projects to through the AFC Grants Fund application process. https://www.armedforcescovenant.gov.uk/casestudies-highlight-use-covenant-fund-grants/	SC – AFC Project Team SAFC Partnership Group	Summer 2020	A Business Directory, detailing local businesses that have signed the Covenant, has been produced and is available through the Shropshire Council Armed Forces webpages. Continue to work with local organisations to support and develop community integration projects.	Monitor the success of applicants, across Shropshire, and deliver training to assist with the AFC Grants Funds application process. Further promote and support the development of community integration projects.
7. Health & Wellbeing Mental Health	Identify specialist needs to support veteran's mental health. Support veterans to access timely, effective and integrated services	Shropshire Council SC – AFC Project Team SAFC Partnership Group/Ops Group CAMHS	Ongoing	Working to support veterans to access timely, effective and integrated services through the Outreach hubs and partnership working. Working with Armed Forces charities and charitable organisations, health and local partners to further strengthen and link wider mental activity.	Raise awareness around the Priority Treatment policy with partner agencies in health. Linked with increasing veteran declaration of service. Actively promote the Positive Pathways Programme. Research and map local mental health services, referral pathways to access primary and secondary mental health services and raise awareness through the Outreach hubs.

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					Ensure recognition of access to mental health services for Armed Forces children.
8. Health & Wellbeing Older Veterans	Address and facilitate the needs of older veterans around social care, mobility, loneliness and social isolation.	Shropshire Council SC – AFC Project Team SAFC Partnership Group	Ongoing	Representation from Shropshire Council Adult Social Care and Age UK has been sought to attend the SAFC Partnership Group.	Link with Integrated Care Partnership projects re. social prescribing and ASC Hub/assistive technology. Update Shropshire Council's policies around veterans.
9. Health & Wellbeing Families	Ensure that NHS and statutory services can be accessed by Service personnel, veterans, spouses and children and that no disadvantage is experienced.	Shropshire Council SC – AFC Project Team SAFC Partnership Group Clinical Commissioning Group (CCG)	Ongoing	Work is ongoing to ensure that the Covenant is better integrated within GP practices and hospitals. The SC AFC Project Team have undertaken Veterans Awareness training to Veterans Champions within the Shrewsbury and Telford Health (SaTH) Trust. Outreach hubs regularly take place in local hospitals. Use of the GP Code is widely communicated on social media.	Continue to work with GP practices
10. Health & Wellbeing	Support development of veteran-focused service provision and promote awareness of community-based opportunities.	Shropshire Council SC – AFC Project Team	Summer 2020	Locally commissioned community substance misuse services and networks are aware of how to engage veterans.	

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Substance Misuse		SAFC Partnership Group/Ops Group		Raised profile of organisations working with affected veterans.	
11. Health & Wellbeing Family Support Services	Raise awareness of young carers of serving and ex-service families in the commissioning of Carer's support services	Shropshire Council SC – AFC Project Team SAFC Partnership Group	Summer 2020	Ongoing work to ensure that locally commissioned Carers' support services are engaged with young carers of serving and ex-service families. Representation from Carers' Trust4All (commissioned service from Shropshire Council Adult Social Care) sought to become a member of the Strategic Partnership Group.	Establish and maintain a working relationship with Carers' Trust4All.
12. Finance	Improved financial skills, debt management and benefit advice and support	SC – AFC Project Team Unit Welfare/Citizens Advice/DWP	Autumn 2020	Raising awareness of Armed Forces personnel disadvantage across the partnership and with key stakeholders. The Outreach Hub has regular guest talks including from the large Utility companies and banking establishments etc.	Update SC policies and procedures and raise awareness of possible Armed Forces disadvantage in understanding/accessing benefit advice and support.
13. Education	Recognise difficulties faced by Service families during school transition. Maximise the value of the Service Pupil Premium (SPP).	Shropshire Council SC – AFC Project Team	Autumn 2020	Work is ongoing with Shropshire Council's School Admission Team to raise awareness of the SPP and to identify best practice of how it is spent.	School Admission Codes and SPP have been two of the greatest successes of the Covenant. However, difficulties are still being faced due to academisation. SC AFC Project Team to work with Academy Trusts to encourage them to be more Forces

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		OFFICER	REVIEW	What are we doing now?	are we going to do?
			DATE		
				Numbers of eligible pupils for SPP	friendly and to sign up to the
				have been identified and these will be used to encourage registration.	Covenant Pledge.
				be used to encourage registration.	Issues remain about SEN and
					additional support, in respect of how
					to get the required package in place at
					short notice. When families transition
					from military service, the School
					Admissions Code does not apply.
14.	More robust engagement with local employers	Shropshire Council	Late	SC – AFC Project Team regularly take	Strengthen local partnership with
Employment	and the Career Transition Partnership (CTP).		2020	part in CTP Events.	Career Transition Partnerships.
		SC – AFC Project			
	Consider how veterans can be supported with	Team			Closer engagement with the private
	employment and skills training after two-year period when CTP support ends.	SAFC Partnership			sector to develop further areas of work around employability work
	period when CTP support ends.	Group			placements etc.
		Стоир			placements etc.
		Transition, British			Closer engagement with the
		Army Maj Sam			Voluntary, Community & Social
		Brettel SO2			Enterprise (VCSE) sector to boost skills
					and experience.
		MOD Regional			
		Employer			
		Engagement Philip			
		Sinclair			
15.	Provision of housing advice to the Armed Rorces	Shropshire Council	Mid	The Ops Group meets monthly to	
Housing	community to enable access to housing services	SC – AFC Project	2020	discuss individuals with complex case	
	that meet their needs.	Team		needs which often include the threat	
				(or actual) homelessness. The Ops	
	LA's Housing Department to engage with Armed	SC – Housing		Group is attended by a	
	Forces Welfare Officers, relevant statutory	Delivery Manager			

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	bodies and Service charities (etc.) to facilitate			representative from SC Housing	
	information sharing on the latest intelligence	Local Housing		Department.	
	and those who are rough sleepers.	Charities			
				Shropshire Council's Housing policy	
	Identify, advise and support homeless veterans,			has service personnel provision in	
	and their families, and those who are rough			place and is publicised. Armed	
	sleepers			Forces personnel are treated on an	
				equal basis to other housing	
				applicants under the Housing	
				Association policy. This means that	
				serving personnel, veterans and their	
				families receive the same priority for	
				housing as other applicants with the same housing needs. Armed Forces	
				personnel receive 'need to reside' or	
				local connection points in housing	
				applications and homelessness	
				policies.	
				ponoissi	
16.	Shropshire Council to work with organisations	Shropshire Council	Ongoing	Shropshire Council has a full calendar	Develop a calendar of key dates in the
	representing past, present and future in staging			of events that celebrate our Armed	military calendar to ensure that they
	and promoting community events to raise	SC – AFC Project		Forces communities including:	are commemorated/celebrated.
	awareness and appreciation of our Armed	Team		- Armed Forces Day.	
	Forces.			- Armed Forces Match Day	Identify lessons learnt from each
		SAFC Partnership		Celebrations.	event to ensure continuous
	Shropshire Council to continue to maintain the	Group		- Remembrance Events.	improvement.
	reputation of events, commemorations and				
	celebrations by supporting Armed Forces events,			The SC – AFC Project Team is	
	where necessary.			currently part of a Task & Finish	
				Group to deliver VE Day celebrations	
				in May 2020.	